

# *Physics Landscape with Focus on Flavor*

Gino Isidori

[ *University of Zürich* ]

I

- ▶ Introduction
- ▶ The flavor problem

II

- ▶ On the recent “anomalies” in B-physics
  - ▶ What have we learned (*3 general lessons*) ?
  - ▶ An explicit model to address the anomalies
  - ▶ What more do we hope to learn ?
- ▶ Conclusions



University of  
Zurich<sup>UZH</sup>



European Research Council  
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## ► Introduction

(almost...) all microscopic phenomena we observe in Nature seems to be well described by the **SM**, a simple and elegant **Theory** that we continue to call “model” only for historical reasons...

However, despite all its phenomenological successes, the SM has some deep unsolved problems (*hierarchy problem, flavor problem, neutrino masses, dark-matter, dark energy, inflation...*)



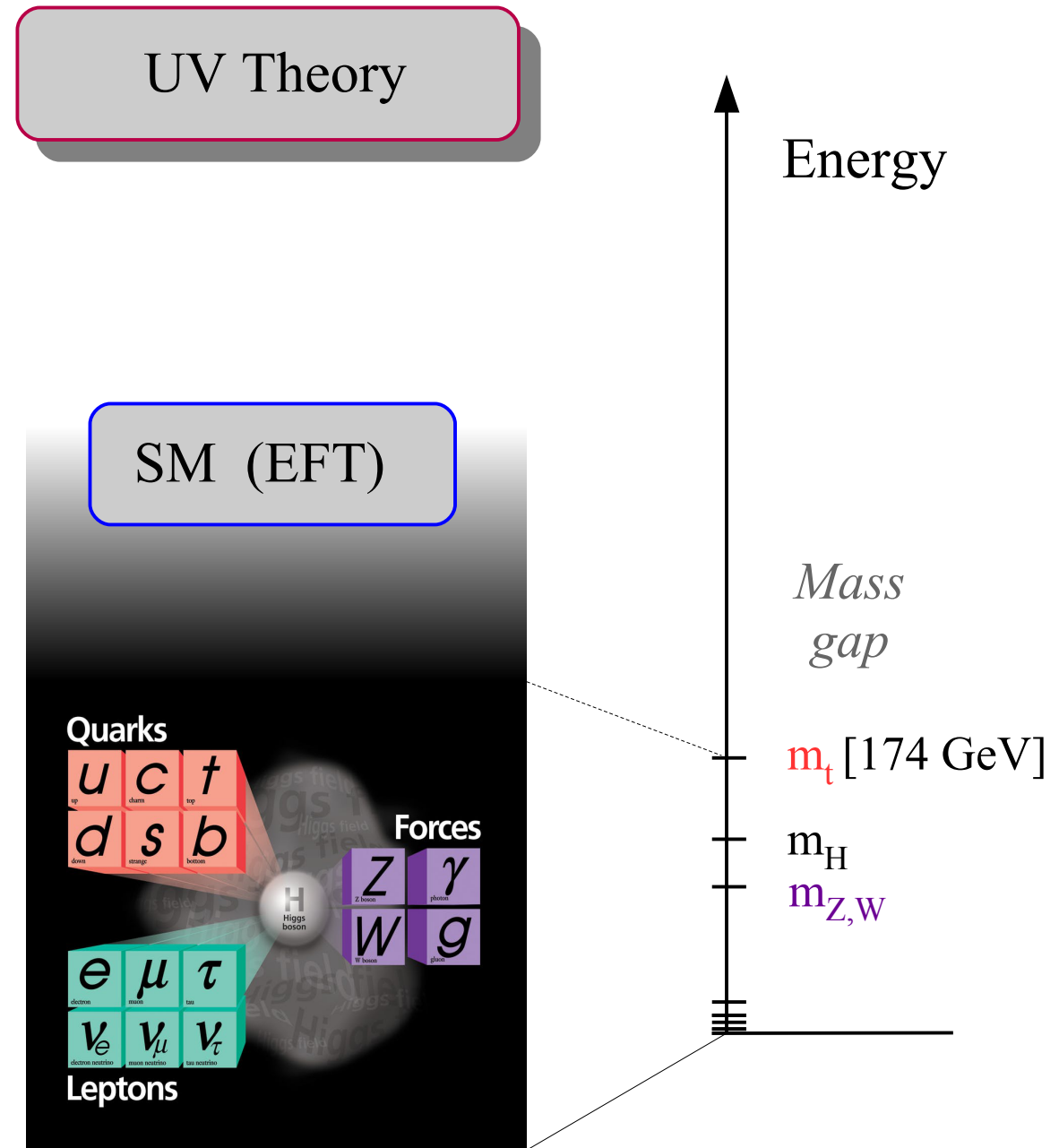
The Standard Model should be regarded as an Effective Field Theory (*EFT*)

i.e. the **limit** (*in the range of energies and effective couplings so far probed*)  
of a more fundamental theory  
with new degrees of freedom

## ► Introduction

What we know after the first phase of the LHC is that:

- The Higgs boson is SM-like and is “light” (*completion of the SM spectrum*)
- There is a mass-gap above the SM spectrum

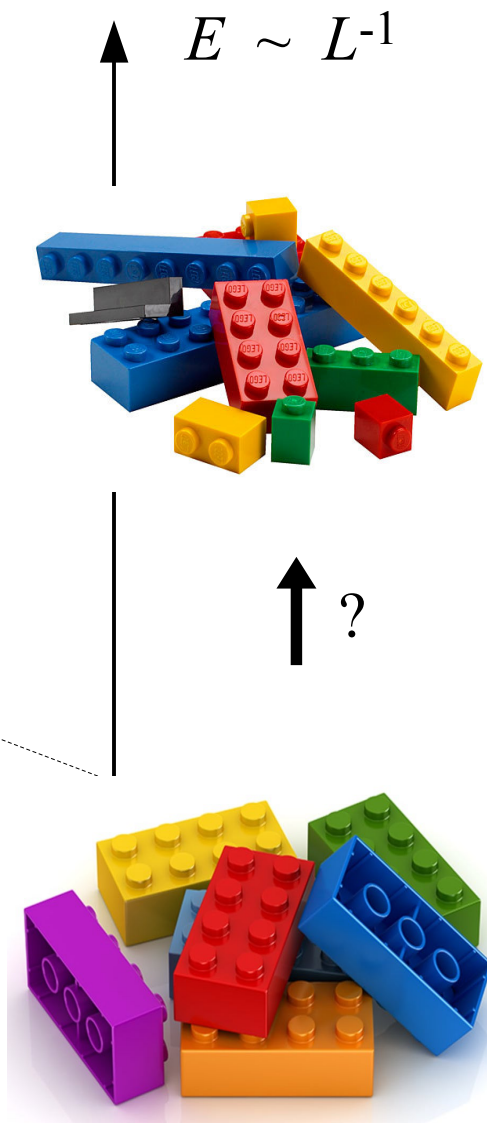
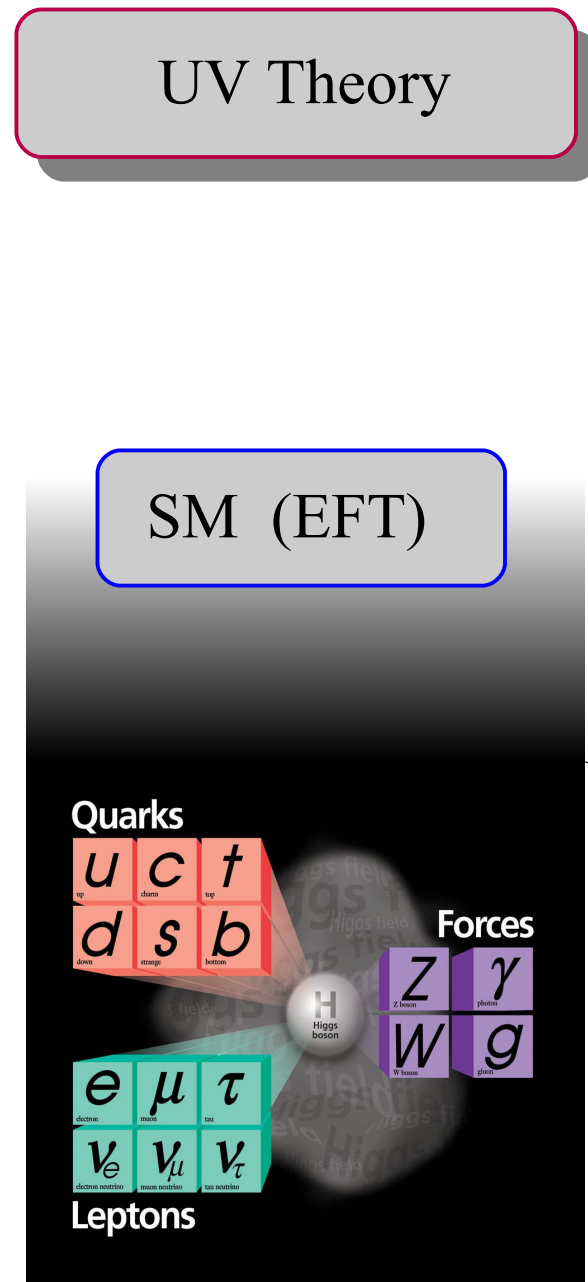


## ► Introduction

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We identified the “light” ↔ “large” pieces of our “construction game” & their long-range interactions



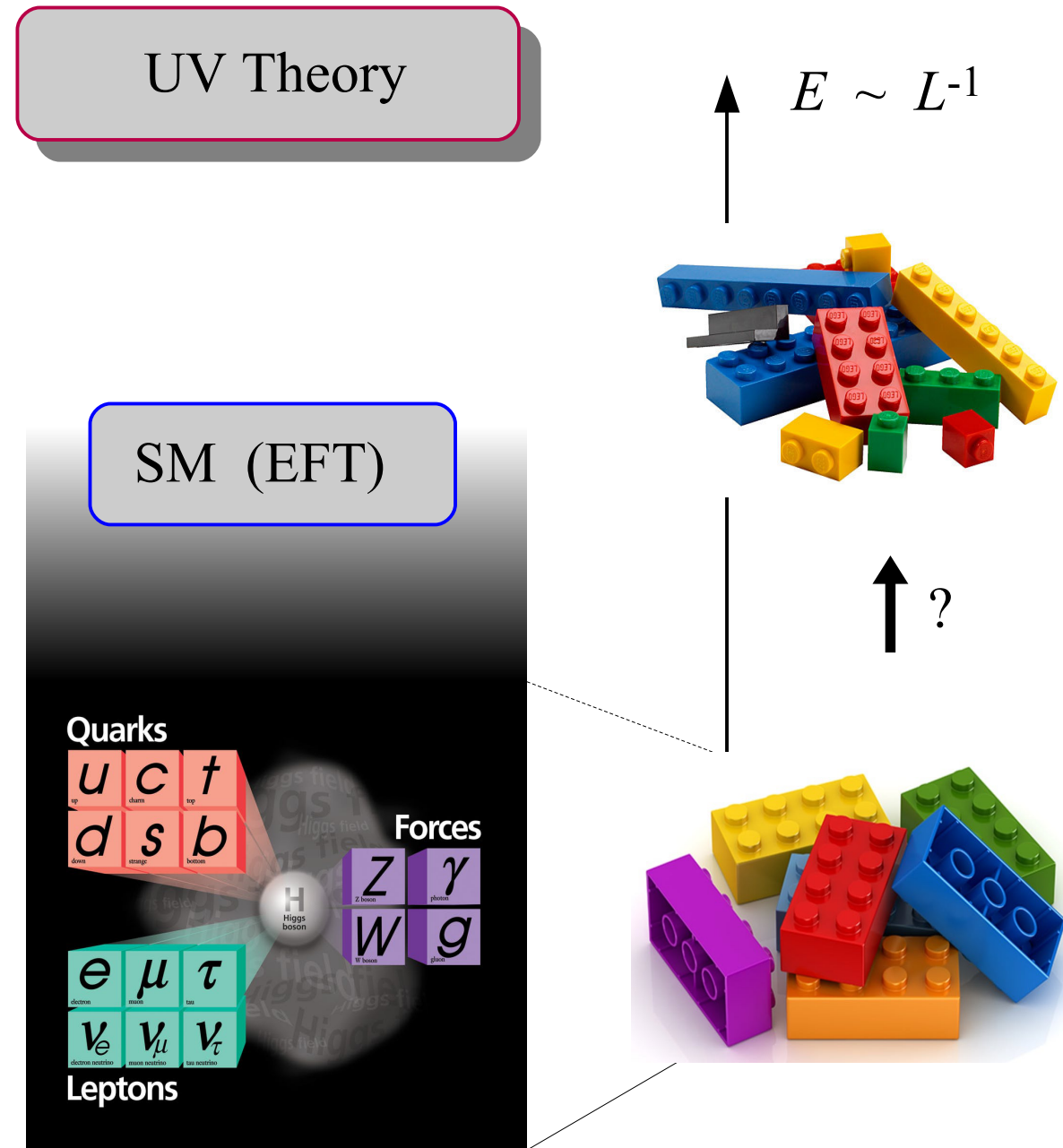
## ► Introduction

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- The Higgs boson is SM-like and is “light” (*completion of the SM spectrum*)
- There is a mass-gap above the SM spectrum

Reconstructing the UV theory from its low-energy limit is a very difficult problem with no unique solution

*[It took more than 35 years to go from the Fermi Theory to the SM...]*



## ► Introduction

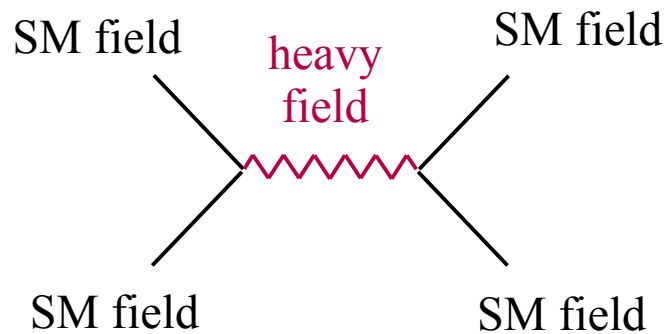
low-energy “projection”

*“integrate out”  
the heavy  
degrees of freedom*

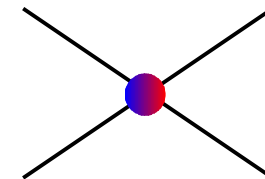
UV Theory



SM (EFT)



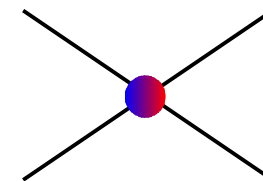
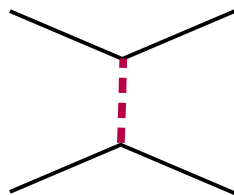
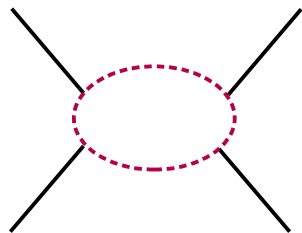
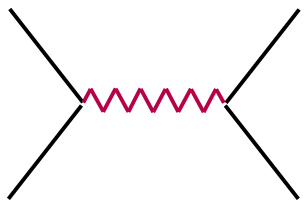
*“easy”  
(at least in principle...)*



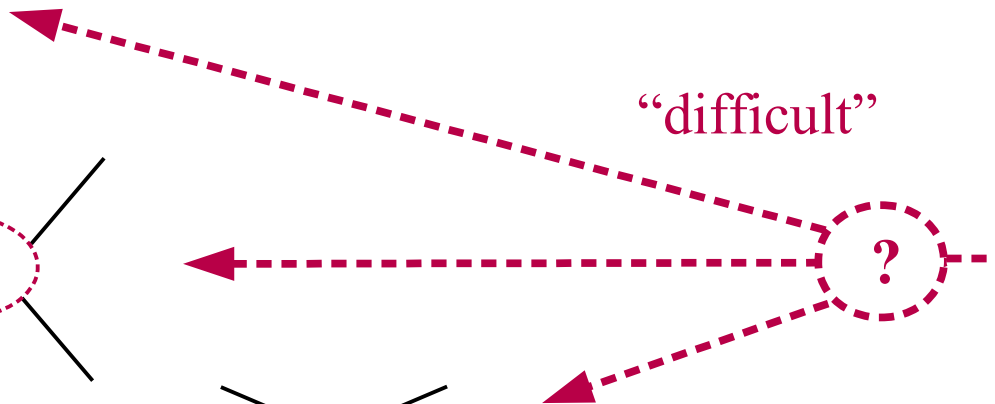
► Introduction

low-energy “projection”

*loss of information about nature & properties of the high-energy modes*

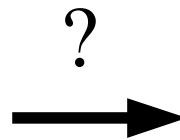
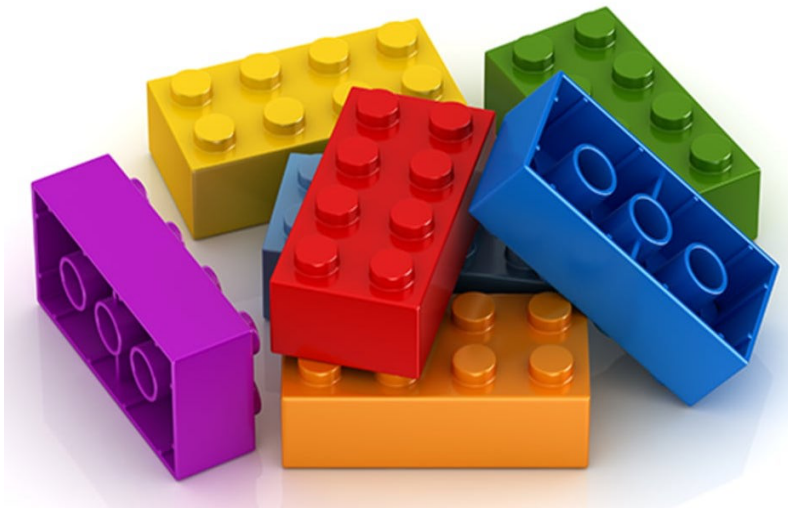


“difficult”



## ► Introduction

The most interesting hints toward UV dynamics come from problems of the SM and, in particular, by the *un-natural features* of the SM-EFT...





## ► Introduction

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*problem due to...*

I. Electroweak  
hierarchy  
problem

*Instability of the Higgs  
mass under quantum  
corrections*

II. Flavor  
problem(s)

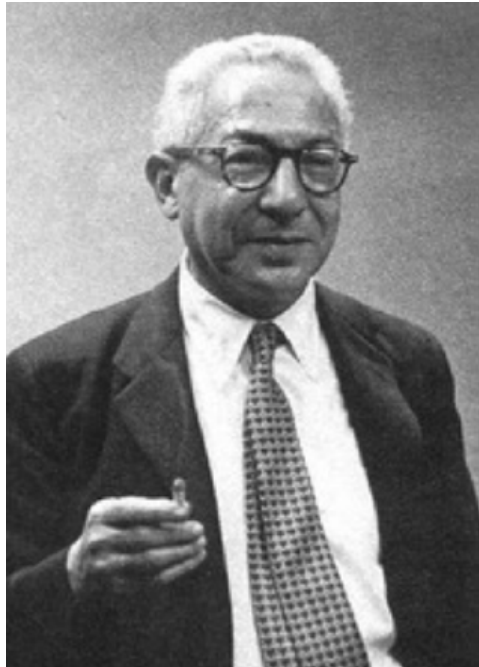
*Un-natural tuning of the  
couplings to describe  
fermion masses*

Two un-natural  
(*correlated ?*)  
features  
of the SM-EFT

As I will argue in the rest of this talk, it is worth trying to “attack” these two problems together

- Theoretical motivation already from a closer inspection of the SM-EFT
- Phenomenological motivation from recent data in B physics

## The Flavor Problem



Isidor Issac Rabi  
(1898—1988)



► The Flavor Problem

$$\mathcal{L}_{\text{SM-EFT}} = \mathcal{L}_{\text{gauge}} + \mathcal{L}_{\text{Higgs}} + \sum_i \frac{1}{\Lambda_i^{d-4}} \mathcal{O}_i^{d \geq 5}$$

Flavor  
degeneracy

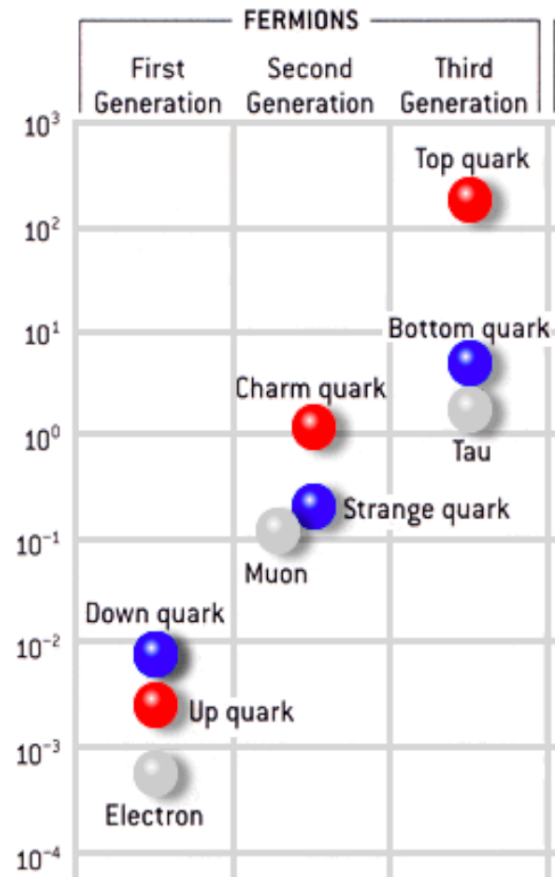
Within the SM, the  
flavor-degeneracy is broken  
only by the **Yukawa** interaction:

$$y_{ij} \psi_i \psi_j H \rightarrow m_{ij} \psi_i \psi_j$$

The vast majority of SM couplings are the entries of the Yukawa couplings, which span 5 orders of magnitude & do not appear at all accidental:

E.g.:

*The SM Flavor problem*

$$y_t = \frac{\sqrt{2} m_t}{\langle H \rangle} \approx 1$$


## ► The Flavor Problem

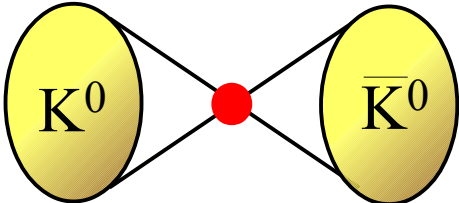
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In principle, we could expect many other sources of flavor non-degeneracy from the heavy dynamics

However (beside the *anomalies* in B-meson decays  $\rightarrow$  *more later...*), we observe none

Stringent bounds on the scale of possible new flavor non-universal interactions

E.g.:



$$\frac{1}{\Lambda^2} (\bar{\Psi}_i \Psi_j)^2$$

Most general description of the heavy dynamics, as long as we do not have enough energy to directly excite it

## ► The Flavor Problem

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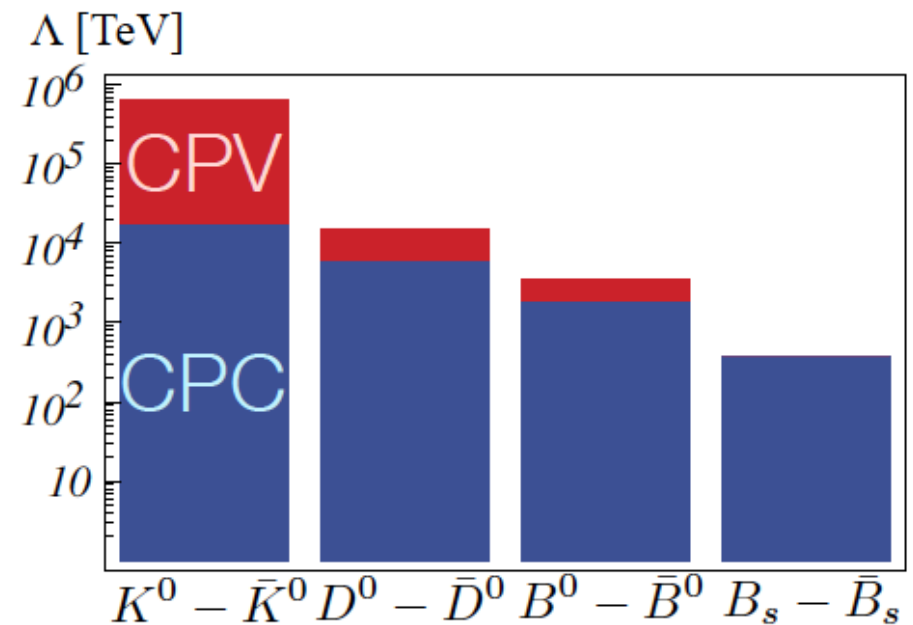
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*The NP Flavor problem*

Strong tension with a natural solution of the EW hierarchy problem

Most general description of the heavy dynamics, as long as we do not have enough energy to directly excite it



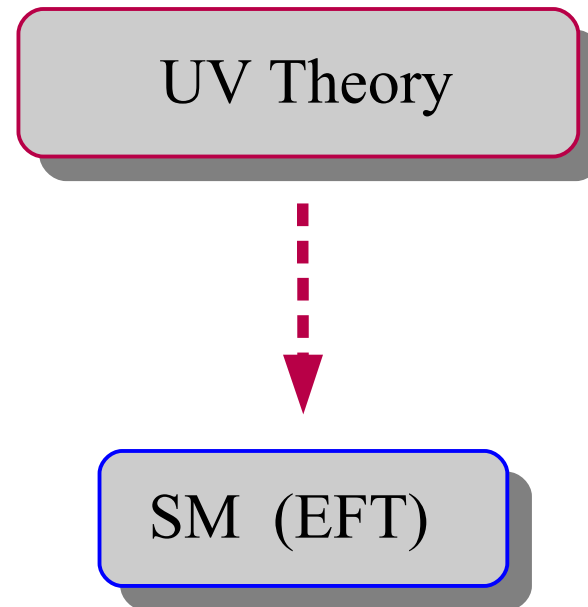
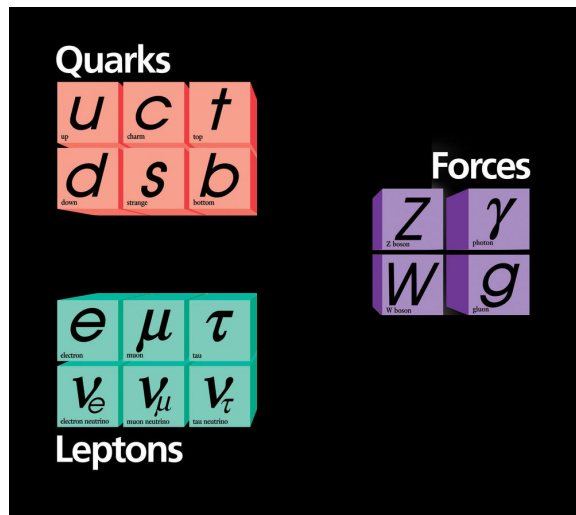
## ► The Flavor Problem

Summarizing....

Non-trivial UV imprints

$$\mathcal{L}_{\text{SM-EFT}} = \mathcal{L}_{\text{gauge}} + \mathcal{L}_{\text{Higgs}} + \sum_i \frac{1}{\Lambda_i^{d-4}} \mathcal{O}_i^{d \geq 5}$$

“trivial” low-energy projection



Structure fully dictated by

- ➔ Number of light fields
- ➔ Their charges under long-range interactions

## ► The Flavor Problem

Summarizing....

$$\mathcal{L}_{\text{SM-EFT}} = \mathcal{L}_{\text{gauge}} + \mathcal{L}_{\text{Higgs}} + \sum_i \frac{1}{\Lambda_i^{d-4}} \mathbf{O}_i^{d \geq 5}$$

Non-trivial UV imprints

(I)  $m_\phi^2 H^2$

↗ ↘

(III)  $y_{ij} \psi_i \psi_j H$

(II)  $\Lambda_{\text{EW}} > (\text{few}) \text{ TeV}$

(IV)  $\Lambda_{\text{Flavor}} > 10^2 - 10^5 \text{ TeV}$

- **Hierarchy problem** (I. vs. II): Why  $m_\phi$  (125 GeV)  $\ll \Lambda_{\text{EW}}$  ?
- **SM Flavor problem** (III): Why  $y_e$  ( $\sim 10^{-5}$ )  $\ll y_t$  ( $\sim 1$ ) ?
- **NP Flavor problem** (I. vs. IV): Why  $m_\phi$  (125 GeV)  $\ll \Lambda_{\text{Flavor}}$  ?

## ► The Flavor Problem

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*These problems have been with us since a long time... and we tried to solve them in different ways:*

The Minimal Flavor Violation “solution” (popular in the *pre-LHC era*):

- New physics is flavor blind + the (genuine) hierarchy problem is not too severe → expect NP around the TeV scale

*Try to separate the two problems & postpone the Flavor one*



## ► The Flavor Problem

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The Minimal Flavor Violation “solution” (~~popular~~ in the ~~pre-LHC~~ *era*):

- Expect NP around the TeV scale: *No signals of NP up to rather high energy scales, especially if NP is coupled universally....*

The anthropic/landscape idea (popular in the *post LHC run-I era*):

- The genuine hierarchy problem is already too severe → **accept fine-tuning & give up on solving both problems** (at least at the EFT level)

*I don't like it !*

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The path of flavor non-universal interactions (not so popular yet...):

- The hierarchical structure of the SM Yukawa coupl. is a clear indication that all the new degrees of freedom are coupled in a non-universal way to SM fermion families → **expect TeV scale NP coupled mainly to 3<sup>rd</sup> gen.**
- Genuine hierarchy problem less severe for NP coupled mainly to 3<sup>rd</sup> gen.

*We should not give up & should not try to separate the two problems*

## ► The Flavor Problem

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Non-trivial UV imprints

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$m_\phi^2 H^2$

III

$y_{ij} \psi_i \psi_j H$

$\Lambda_{\text{EW}} > (\text{few}) \text{ TeV}$

$\Lambda_{\text{LFU}} \sim \text{few TeV}$

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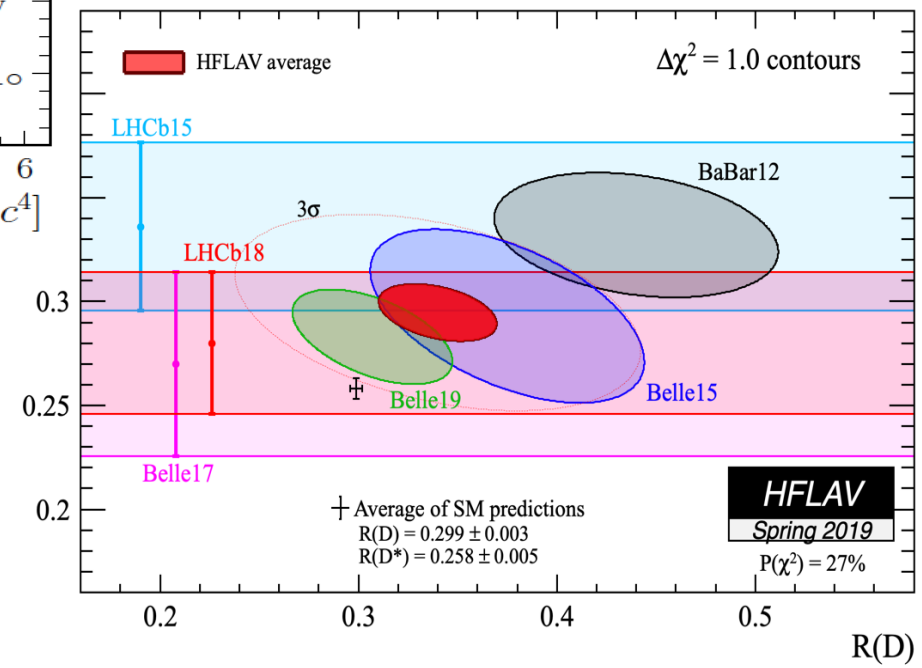
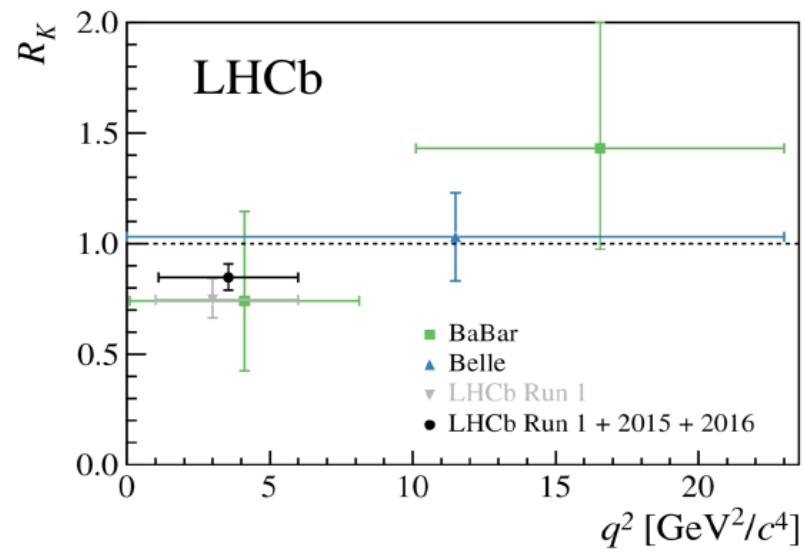
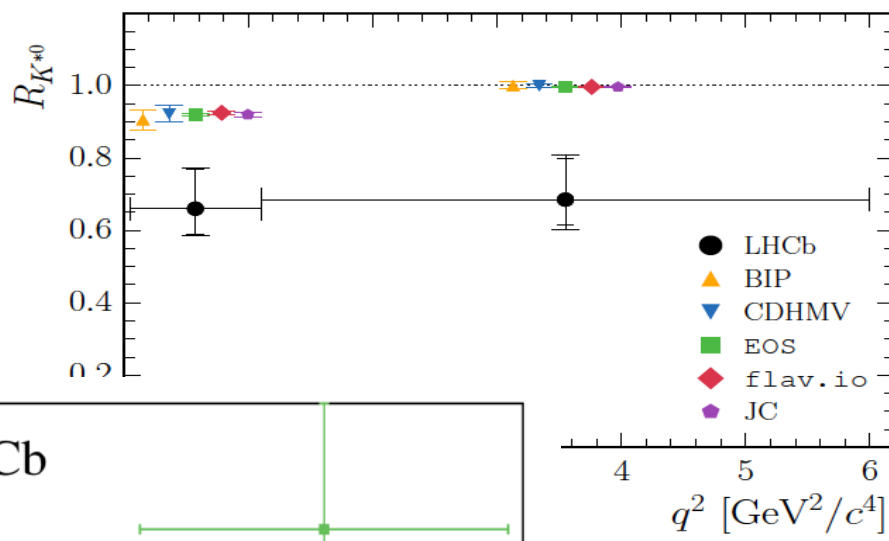
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This is the path that seems to be indicated by the recent hints of Lepton Flavor non Universality in semi-leptonic B decays

# On the recent LFU anomalies in B decays



► On the recent LFU anomalies in B decays

Recent data show some convincing evidences of **L**epton **F**lavor **U**niversality violations in semi-leptonic decays of the b quark.

More precisely, we seem to observe a different behavior (*beside pure kinematical effects*) of different lepton species in the following processes:

- $b \rightarrow c l \nu$  (charged currents):  $\tau$  vs. light leptons ( $\mu, e$ )
- $b \rightarrow s l^+ l^-$  (neutral currents):  $\mu$  vs.  $e$

**IF** taken together... this is probably the largest “coherent” set of deviations from the SM we have ever seen...

→ Hope some more news in the next days !!!

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What is particularly interesting, is that these anomalies are challenging an assumption (**LFU**), that we gave for granted for many years (*without many good theoretical reasons...*)



*Three main messages for BSM physics*  
 ( that remains valid/interesting even  
 if (some of) the anomalies will go away )

Flavor-non-universal interactions

The role of flavor symmetries

The Return of the Leptoquark

► What have we learned?

Flavor-non-universal interactions

The role of flavor symmetries

The Return of the Leptoquark



## I. Flavor non-universal interactions

So far, the vast majority of model-building attempts to extend the SM was based on the following two (*implicit*) hypotheses:

- Concentrate on the **Higgs hierarchy problem**

- Postpone (*ignore*) **the flavor problem** →

The 3 gen. as “identical” copies  
(*but for Yukawa-type interactions*)



## I. Flavor non-universal interactions

So far, the vast majority of model-building attempts to extend the SM was based on the following two (*implicit*) hypotheses:

- Concentrate on the **Higgs hierarchy problem**
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~~The 3 gen. as “identical” copies  
(but for Yukawa-type interactions)~~

The recent flavor anomalies seem to suggest a **new avenue in BSM approaches:**

The universality of SM gauge interactions is only a low-energy property



- We should not ignore the flavor problem  
→ *new TeV-scale interactions distinguishing the different families*
- A (very) different behavior of the 3 families (with special role for 3<sup>rd</sup> gen.), may be the key to solve/understand also the gauge hierarchy problem  
→ *Higgs mostly coupled to 3<sup>rd</sup> gen.*  
→ *TeV-scale NP mainly coupled to 3<sup>rd</sup> gen. could have escaped direct searches*

► *What have we learned?*

LFU violation & flavor-non-universal interactions

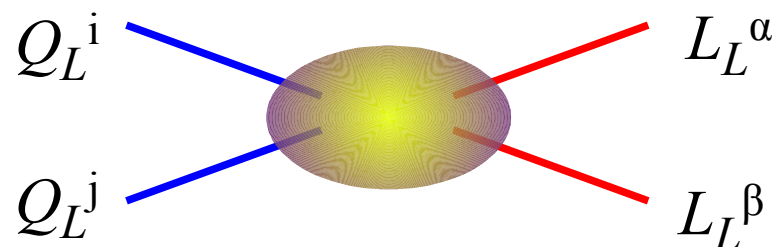
The role of flavor symmetries

The Return of the Leptoquark



## II. The role of flavor symmetries

- Anomalies are seen only in semi-leptonic (**quark**×**lepton**) operators
- We definitely need non-vanishing **left-handed** current-current operators although other contributions are also possible



Bhattacharya *et al.* '14  
 Alonso, Grinstein, Camalich '15  
 Greljo, GI, Marzocca '15  
 (+many others...)

- Large coupling [*competing with SM tree-level*] in **bc** →  $l_3 \nu_3$  [ $\mathbf{R}_D, \mathbf{R}_{D^*}$ ]
- Small coupling [*competing with SM loop-level*] in **bs** →  $l_2 l_2$  [ $\mathbf{R}_K, \mathbf{R}_{K^*}, \dots$ ]



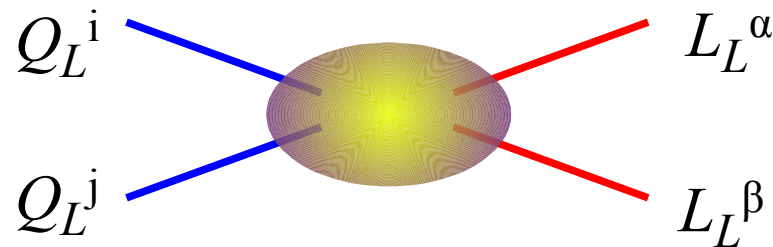
$$T_{ij\alpha\beta} = (\delta_{i3} \times \delta_{3j}) \times (\delta_{\alpha 3} \times \delta_{3\beta}) + \text{small terms for 2}^{\text{nd}} \text{ (& 1}^{\text{st}} \text{ generations)}$$



*Link to pattern  
 of the Yukawa  
 couplings !*

## II. The role of flavor symmetries

- Anomalies are seen only in semi-leptonic (quark $\times$ lepton) operators
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Long list of constraints [FCNCs + semi-leptonic b decays +  $\pi$ , K,  $\tau$  decays + EWPO]



Essential role of *flavor symmetries*, not only to explain the pattern of the anomalies, but also to “protect” against too large effects in other low-energy observables

## II. The role of flavor symmetries

A very good candidate to address both these issues ([link with the origin of the Yukawa couplings](#) + [compatibility with other low-energy data](#)) is a chiral flavor symmetry of the type  $U(2)^n$

$$\begin{array}{c} \uparrow \\ \Psi \end{array} = \begin{bmatrix} \left( \begin{array}{c} \Psi_1 \\ \Psi_2 \end{array} \right) \\ \dots\dots\dots \\ \Psi_3 \end{bmatrix} \begin{array}{l} \leftarrow \text{light generations (flavor doublet)} \\ \leftarrow \text{3}^{\text{rd}} \text{ generation (flavor singlet)} \end{array}$$

SM fermion (e.g.  $q_L$ )

....with suitable (small) symmetry-breaking terms, related to the structures observed in the SM Yukawa couplings

Barbieri, G.I.,  
Jones-Perez,  
Lodone, Straub, '11

**NB:** This flavor symmetry does not need to be a “fundamental” symmetry, it could well be an “accidental” symmetry, resulting from non-universal interactions that distinguish the  $3^{\text{rd}}$  family

## II. The role of flavor symmetries

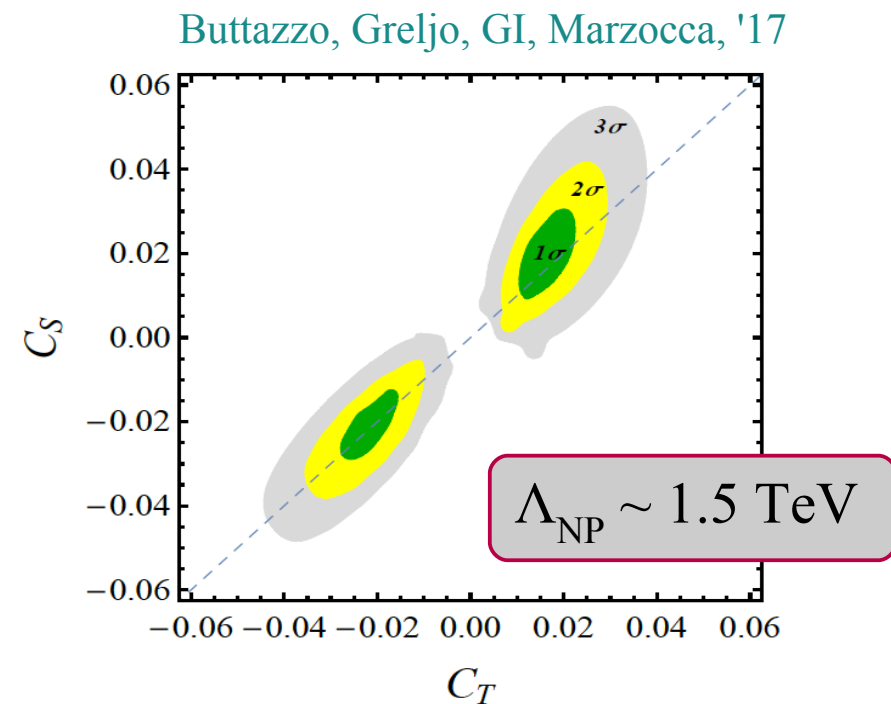
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An EFT based on the following two hypothesis:

- $U(2)_q \times U(2)_l$  chiral flavor symmetry
- NP in left-handed semi-leptonic operators only [*at the high-scale*]

provides an excellent fit to the data



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**N.B.:** This set-up was proposed in 2015 and refined in 2017.

Data from 2019 and 2020 have made this picture more consistent:

I. Higher NP scale given smaller central value of the  $b \rightarrow c$  anomaly

II. Rising “evidence” of LFU contribution to  $C_9$  from  $\tau\tau$  loops

Crivellin *et al.* '19  
Alguero *et al.* '19  
Aebischer *et al.* '19

III. Evidence of a  $\sim 20\%$  suppression of  $BR(B_s \rightarrow \mu\mu)$  [[as predicted in 2015...](#)]

IV. First hint of  $\mu/e$  LFU violation in  $\Lambda_b \rightarrow pKll$ , with  $R_{pK} \approx R_K$

Fuentes-Martin *et al.* 19  
LHCb '19

► What have we learned?

LFU violation & flavor-non-universal interactions

The role of flavor symmetries

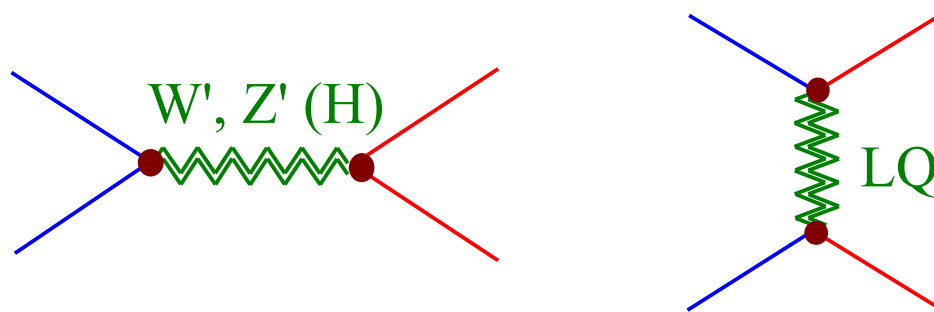
The Return of the Leptoquark



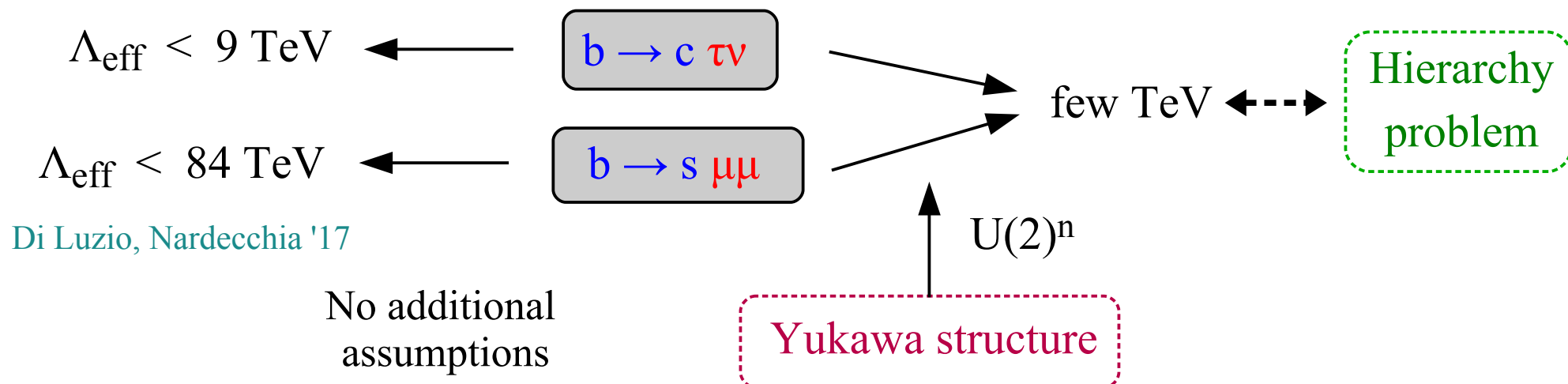


### III. The return of the Leptoquark

Which mediators can generate the effective operators required for by the EFT fit?  
If we restrict the attention to tree-level mediators, not many possibilities...

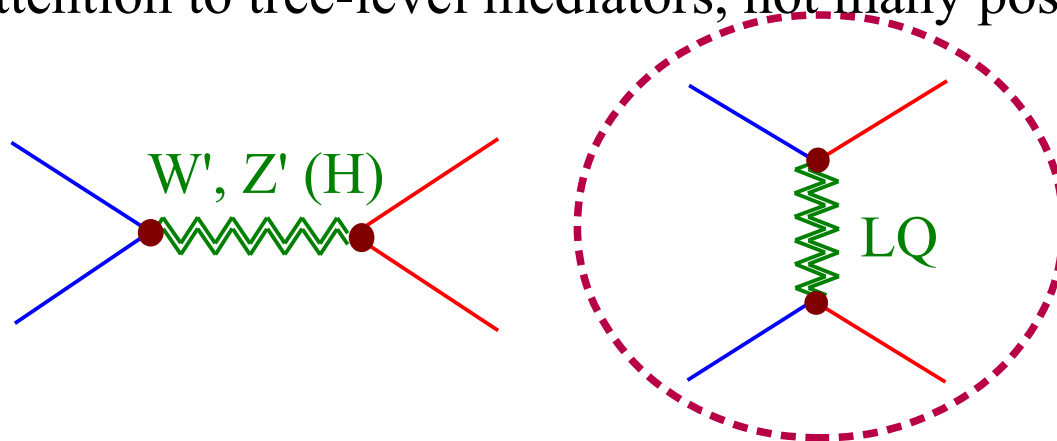


**N.B.:** The choice of a tree-level mediator is compelling only if we are interested into a combined fit of the anomalies ( $\rightarrow$  low scale) effective low-scale of NP.



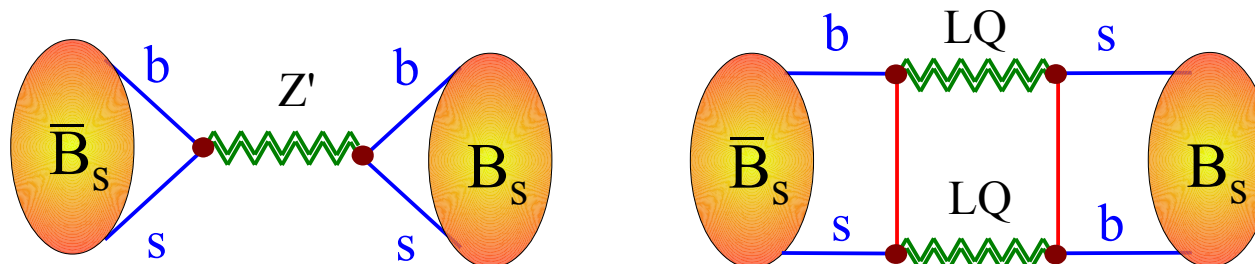
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LQ (both scalar and vectors) have two general strong advantages with respect to the other mediators:

I.  $\Delta F=2$  &  
 $\tau \rightarrow l\nu\nu$



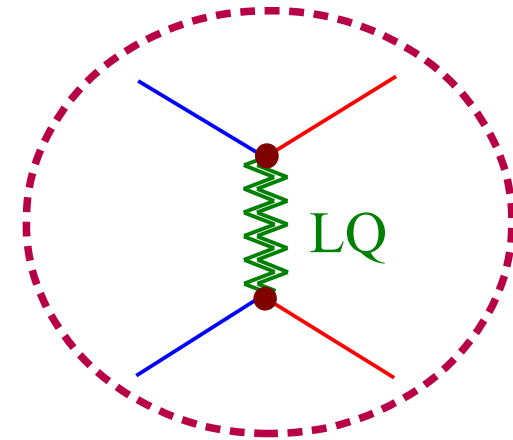
II. Direct searches:

3<sup>rd</sup> gen. LQ are also in better shape as far as direct searches are concerned (*contrary to Z'...*).

### III. The return of the Leptoquark

Leptoquarks suffered of an (*undeserved*) “bad reputation” for two main reasons:

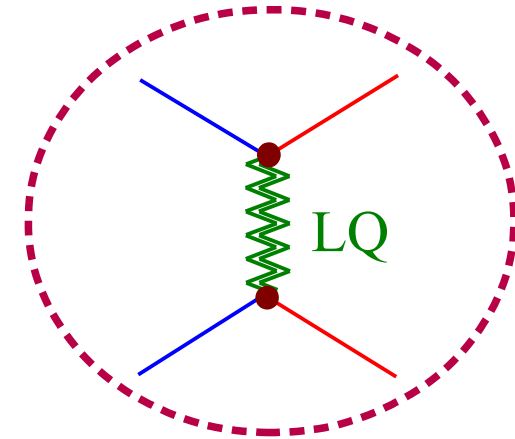
- Could mediate proton decay → **not a general feature of the LQ: it depends on the model...!**  
[*e.g. not the case in the Pati-Salam model*]
- Severe bounds from processes involving  $\mu$  &  $e$  (such as  $K_L \rightarrow \mu e$ )  
→ **avoided with non-trivial flavor structure** [*e.g. non-univ. interactions*]



### III. The return of the Leptoquark

Leptoquarks suffered of an (*undeserved*) “bad reputation” for two main reasons:

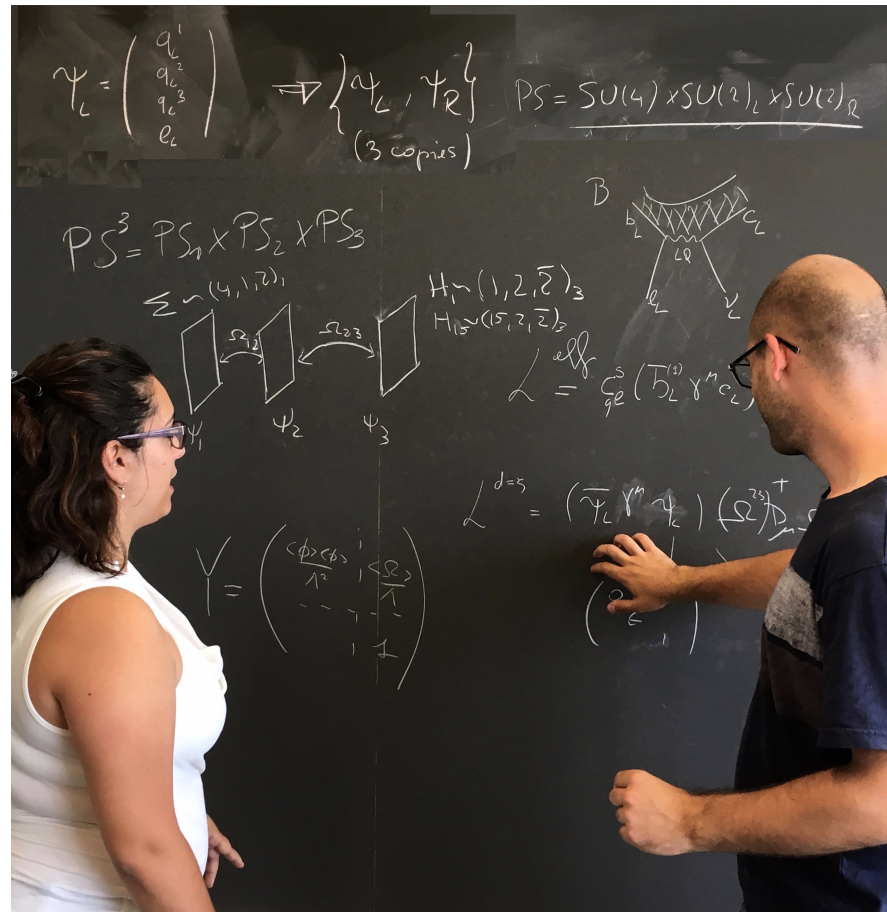
- Could mediate proton decay → **not a general feature of the LQ: it depends on the model...!**  
[*e.g. not the case in the Pati-Salam model*]
- Severe bounds from processes involving  $\mu$  &  $e$  (such as  $K_L \rightarrow \mu e$ )  
→ **avoided with non-trivial flavor structure** [*e.g. non-univ. interactions*]



On the other hand, they are a “natural” feature in many SM extensions  
→ “Renaissance” of LQ models (*to explain the anomalies, but not only...*):

- |  |  |  |
|--|--|--|
| <ul style="list-style-type: none"> <li>• <b>Scalar LQ as PNG</b><br/>Gripaios, '10<br/>Gripaios, Nardecchia, Renner, '14<br/>Marzocca '18</li> </ul>   | <ul style="list-style-type: none"> <li>• <b>Scalar LQ from GUTs &amp; <math>\mathcal{R}</math> SUSY</b><br/>Hiller &amp; Schmaltz, '14; Becirevic <i>et al.</i> '16,<br/>Fajfer <i>et al.</i> '15-'17; Dorsner <i>et al.</i> '17;<br/>Crivellin <i>et al.</i> '17; Altmannshofer <i>et al.</i> '17<br/>Trifinopoulos '18, Becirevic <i>et al.</i> '18 + ...</li> </ul> | <ul style="list-style-type: none"> <li>• <b>Vector LQ in GUT gauge models</b><br/><br/>Assad <i>et al.</i> '17<br/>Di Luzio <i>et al.</i> '17<br/>Bordone <i>et al.</i> '17<br/>+ ...</li> </ul> |
| <ul style="list-style-type: none"> <li>• <b>Vector LQ as techni-fermion resonances</b><br/>Barbieri <i>et al.</i> '15; Buttazzo <i>et al.</i> '16,<br/>Barbieri, Murphy, Senia, '17</li> </ul> | <ul style="list-style-type: none"> <li>• <b>LQ as Kaluza-Klein excit.</b><br/>Megias, Quiros, Salas '17<br/>Megias, Panico, Pujolas, Quiros '17<br/>Blanke, Crivellin, '18</li> </ul>  |  |

## An explicit model to address the anomalies



► An explicit (class of) model(s) to address the anomalies

**Starting observation:** the gauge theory proposed in the 70's to unify quarks and leptons by Pati & Salam predicts a massive vector LQ with the correct quantum numbers to fit both the anomalies:

Pati-Salam group:  $SU(4) \times SU(2)_L \times SU(2)_R$

Fermions in  $SU(4)$ :

$$\begin{bmatrix} Q_L^\alpha \\ Q_L^\beta \\ Q_L^\gamma \\ L_L \end{bmatrix} \quad \begin{bmatrix} Q_R^\alpha \\ Q_R^\beta \\ Q_R^\gamma \\ L_R \end{bmatrix}$$

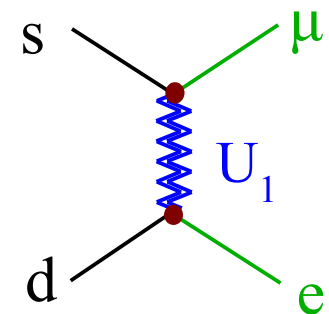
Main Pati-Salam idea:  
Lepton number as “the 4<sup>th</sup> color”

The massive LQ [ $U_1$ ] arise from the breaking  $SU(4) \rightarrow SU(3)_C \times U(1)_{B-L}$

The problem of the “original PS model” are the strong bounds on the LQ couplings to 1<sup>st</sup> & 2<sup>nd</sup> generations [e.g.  $M > 200 \text{ TeV}$  from  $K_L \rightarrow \mu e$ ]

Interesting attempts to solve this problem adding extra fermions and/or modifying the gauge group

Calibbi, Crivellin, Li, '17;  
Di Luzio, Greljo, Nardecchia, '17  
Fornal, Gadam, Grinstein, '18

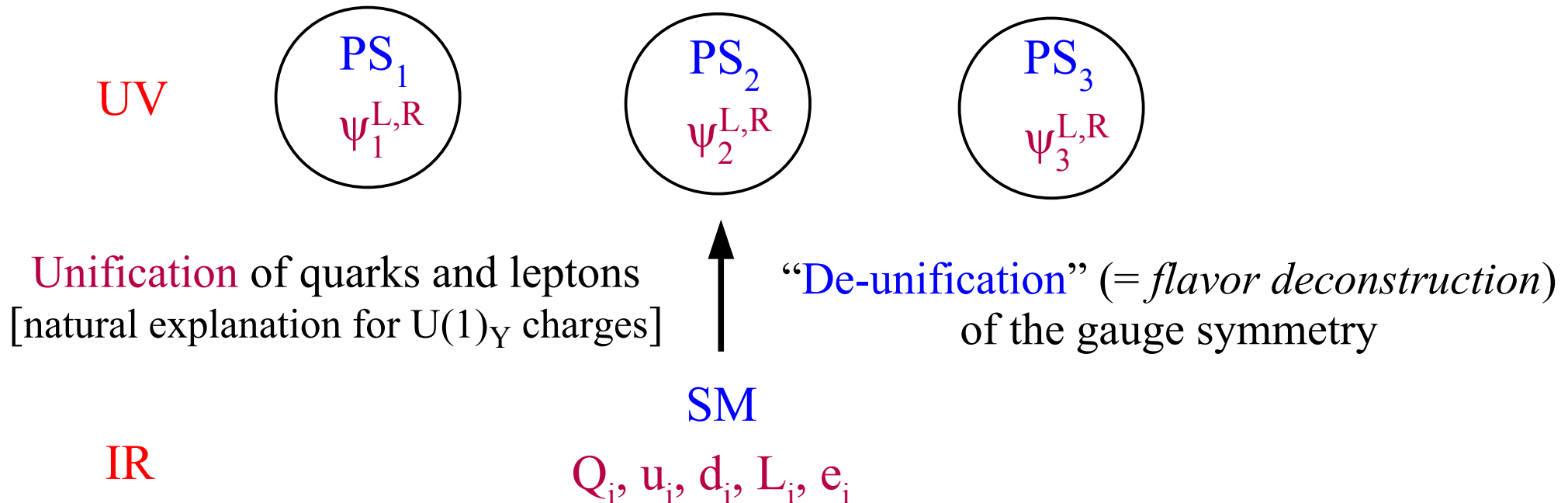


► The PS<sup>3</sup> model

$$[ \text{PS} ]^3 = [ \text{SU}(4) \times \text{SU}(2)_L \times \text{SU}(2)_R ]^3$$

Bordone, Cornella,  
Fuentes-Martin, GI, '17

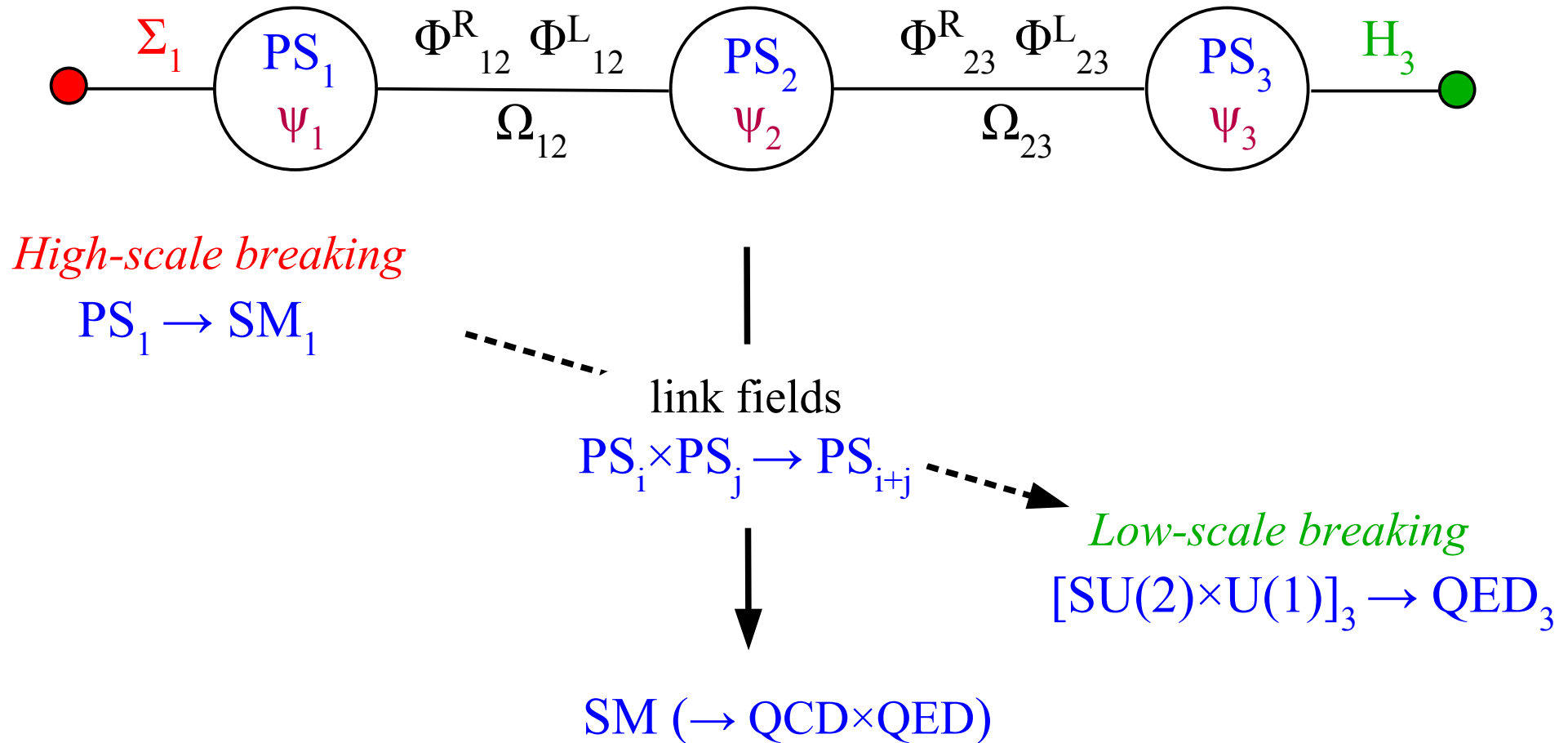
**Main idea:** at high energies the 3 families are charged under 3 independent gauge groups (*gauge bosons carry a flavor index !*)



**Key advantages:**

- Light LQ coupled mainly to 3<sup>rd</sup> gen.
- Accidental U(2)<sup>5</sup> flavor symmetry
- Natural structure of SM Yukawa couplings
- Justification of the whole construction in terms of extra dim.

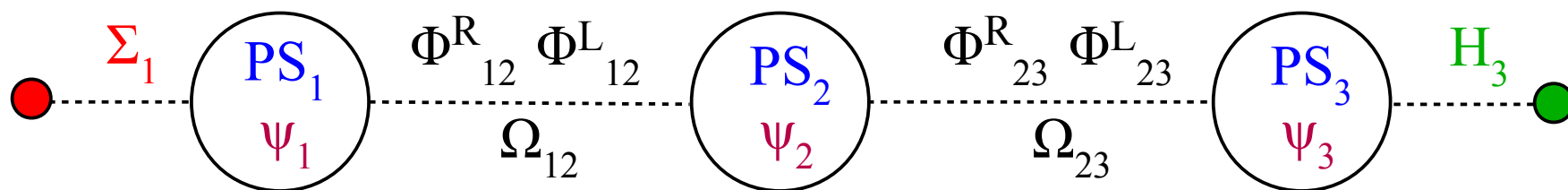
► *The PS<sup>3</sup> model*



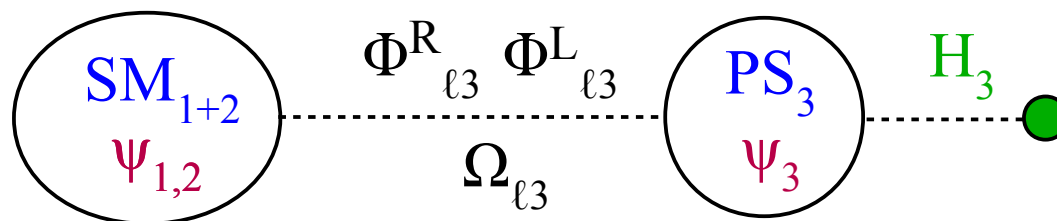
- ★ The breaking to the diagonal SM group occurs via appropriate “link” fields, responsible also for the **generation of the hierarchy in the Yukawa couplings**.
- ★ The 2-3 breaking gives a **TeV-scale LQ** [+ Z' & G'] **coupled mainly to 3<sup>rd</sup> gen.**, as in the flavor-universal “4321” model [Di Luzio, Greljo, Nardecchia, '17]



► *The PS<sup>3</sup> model*



Below  $\sim 100$  TeV  
 $U(2)^5$  flavor symmetry  
 (but for link fields)

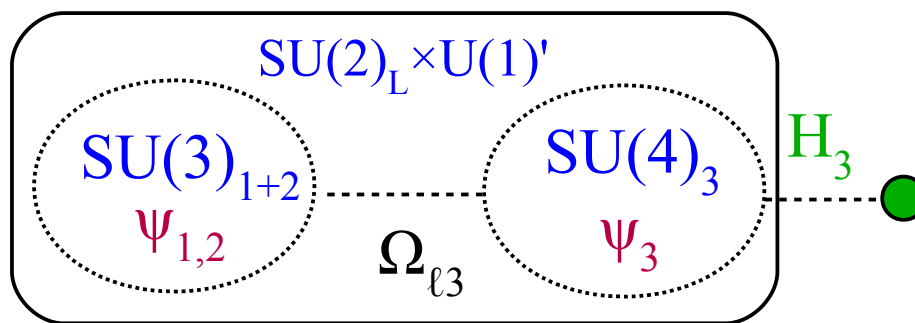


$\rightarrow W'_L + W'_R$  [ $\sim 5-10$  TeV]

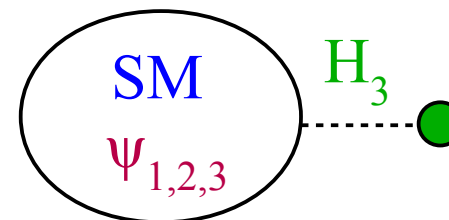
*Sub-leading Yukawa terms  
 from higher dim ops:*

$$Y_U = \begin{bmatrix} \Delta & V \\ \hline & y_t \end{bmatrix}$$

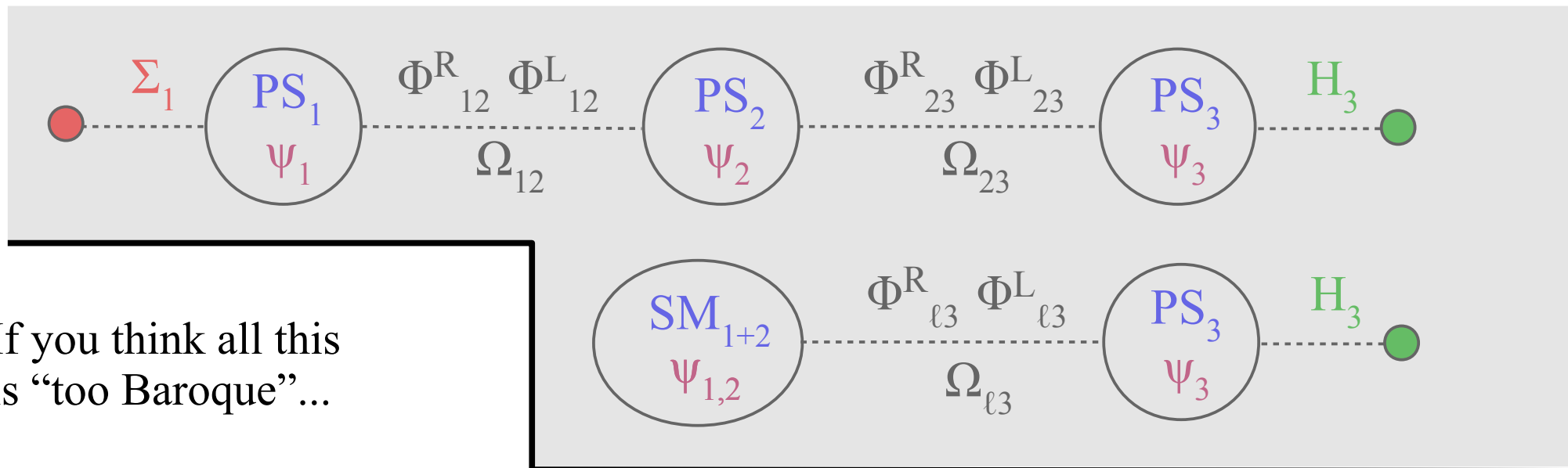
$$\frac{\langle \Phi_{\ell 3}^R \Phi_{\ell 3}^L \rangle}{(\Lambda_{23})^2} \qquad \frac{\langle \Omega_{\ell 3} \rangle}{\Lambda_{23}}$$



$\rightarrow LQ [U_1] + Z' + G'$  [ $\sim 1-5$  TeV]



► The wider class of “4321” models



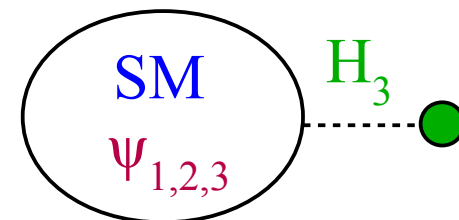
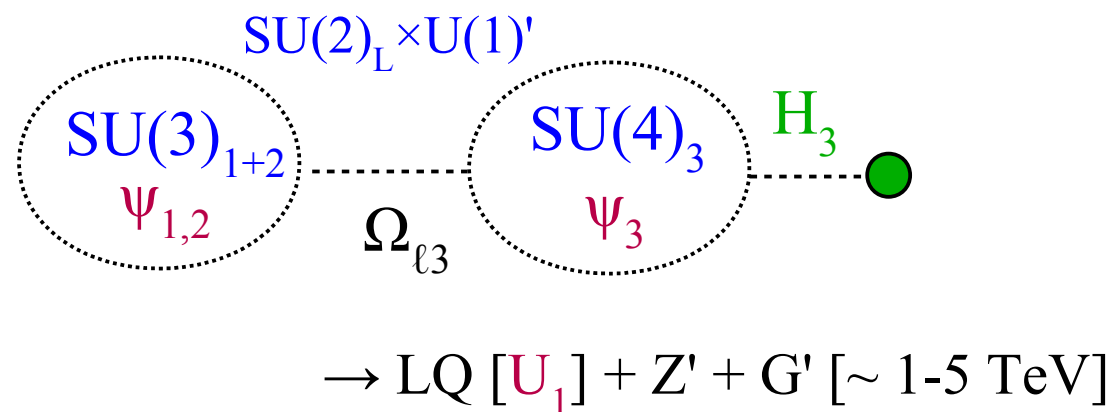
If you think all this is “too Baroque”...

...we can start here:

4321 (*flavor non-universal*) model:

Interesting recent construction leading to the same “low-energy” structure based on new strong dynamics @ few TeV

→ *key feature*: Higgs as a pseudo-Goldstone



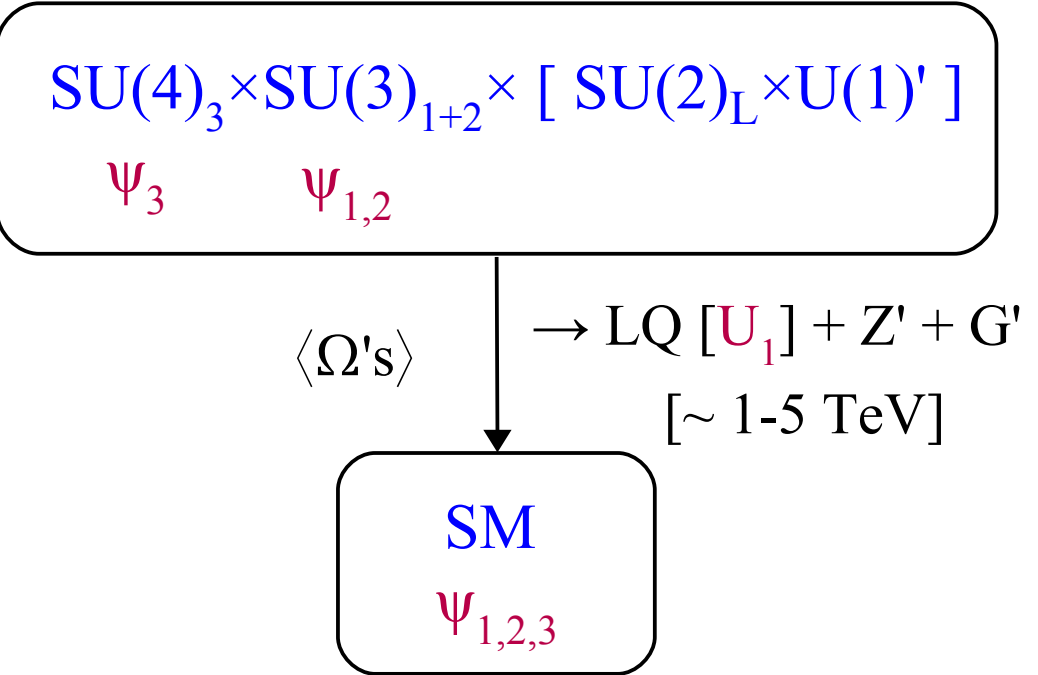
► The wider class of “4321” models

Present collider and low-energy pheno are all controlled by the last-step in the breaking chain [4321 → SM]

Despite the apparent complexity, the construction is highly constrained

Renormalizable structure (no  $d>5$  ops) achieved with vector-like fermions

Field	$SU(4)$	$SU(3)'$	$SU(2)_L$	$U(1)'$
$q_L^i$	1	3	2	1/6
$u_R^i$	1	3	1	2/3
$d_R^i$	1	3	1	-1/3
$\ell_L^i$	1	1	2	-1/2
$e_R^i$	1	1	1	-1
$\psi'_L$	4	1	2	0
$\psi'_u$	4	1	1	1/2
$\psi'_d$	4	1	1	-1/2
$\chi_L^i$	4	1	2	0
$\chi_R^i$	4	1	2	0
$H_1$	1	1	2	1/2
$H_{15}$	15	1	2	1/2
$\Omega_1$	$\bar{4}$	1	1	-1/2
$\Omega_3$	$\bar{4}$	3	1	1/6
$\Omega_{15}$	15	1	1	0



- Positive features the EFT reproduced
- Calculability of  $\Delta F=2$  processes
- Precise predictions for high-pT data

*Consistent with present data both at low and high energies*

Greljo, Stefanek, '18; Di Luzio *et al.* '17 & '18; Cornella *et al.*, '19; Baker, Fuentes-Martin, GI, König, '19, Fuentes-Martin, GI, König, Selimovic '20

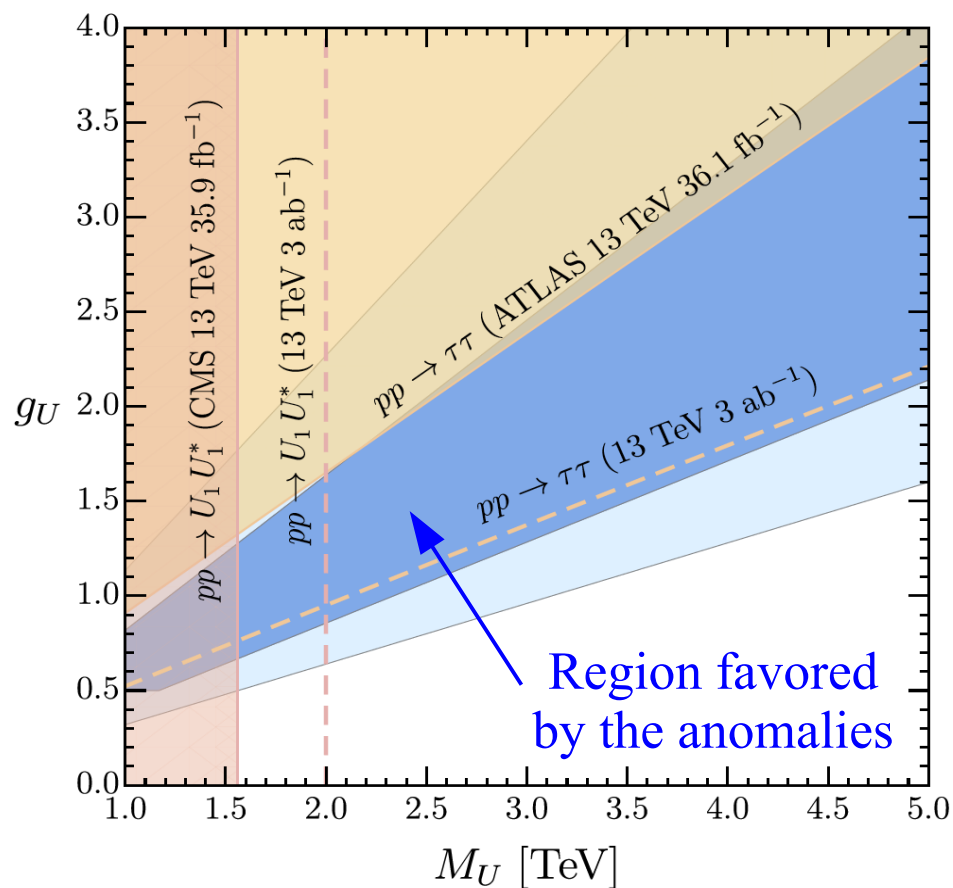


► What more do we hope to learn?

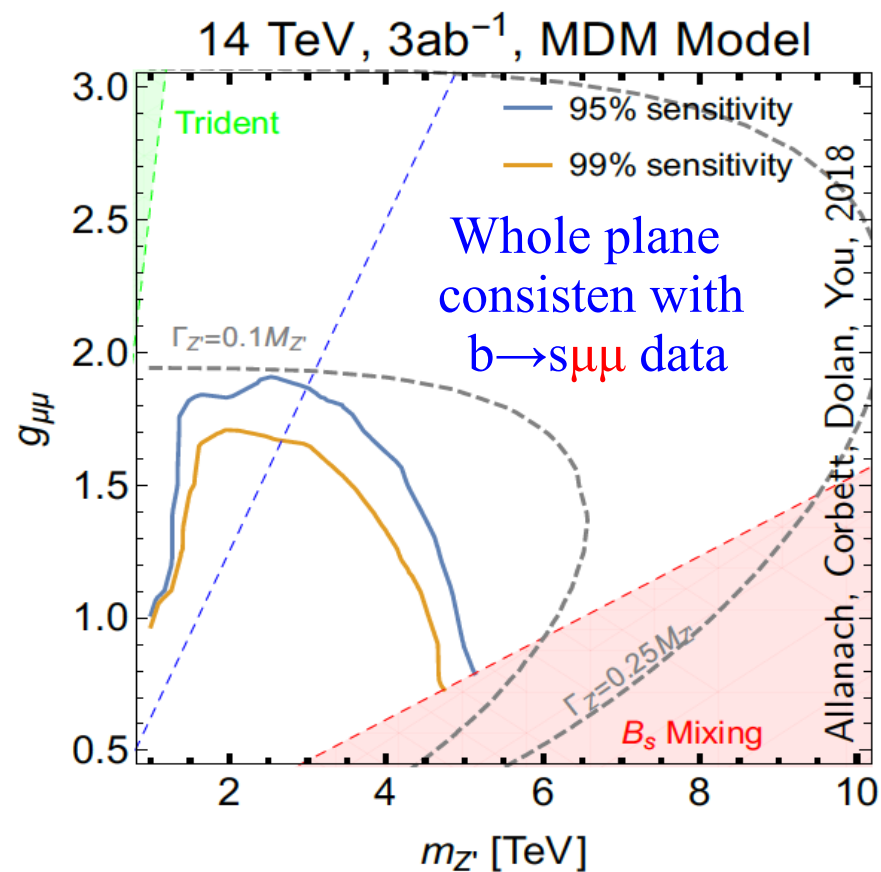
Ideally, to confirm all this... we would like to see a direct signal of the new mediators at high-pT.

But a high-energy discovery is not guaranteed in the short term [*even in the optimistic case of a combined explanation of the anomalies*]

E.g.:  $U_1$  in 4321 models [Baker *et al.* '19]



E.g.:  $Z'$  for  $b \rightarrow s \mu \mu$  only [Allanach *et al.* '19]



► *What more do we hope to learn?*

Ideally, to confirm all this... we would like to see a direct signal of the new mediators at high-pT.

But a high-energy discovery is not guaranteed in the short term [*even in the optimistic case of a combined explanation of the anomalies*]

In the short (?) term, the role of low-energy observables is potentially more interesting → many visible BSM effects expected, by consistency, virtually in all the models addressing the anomalies

Main message: “**super-reach**” program for **LHCb** & **Belle-II** and other low-energy facilities

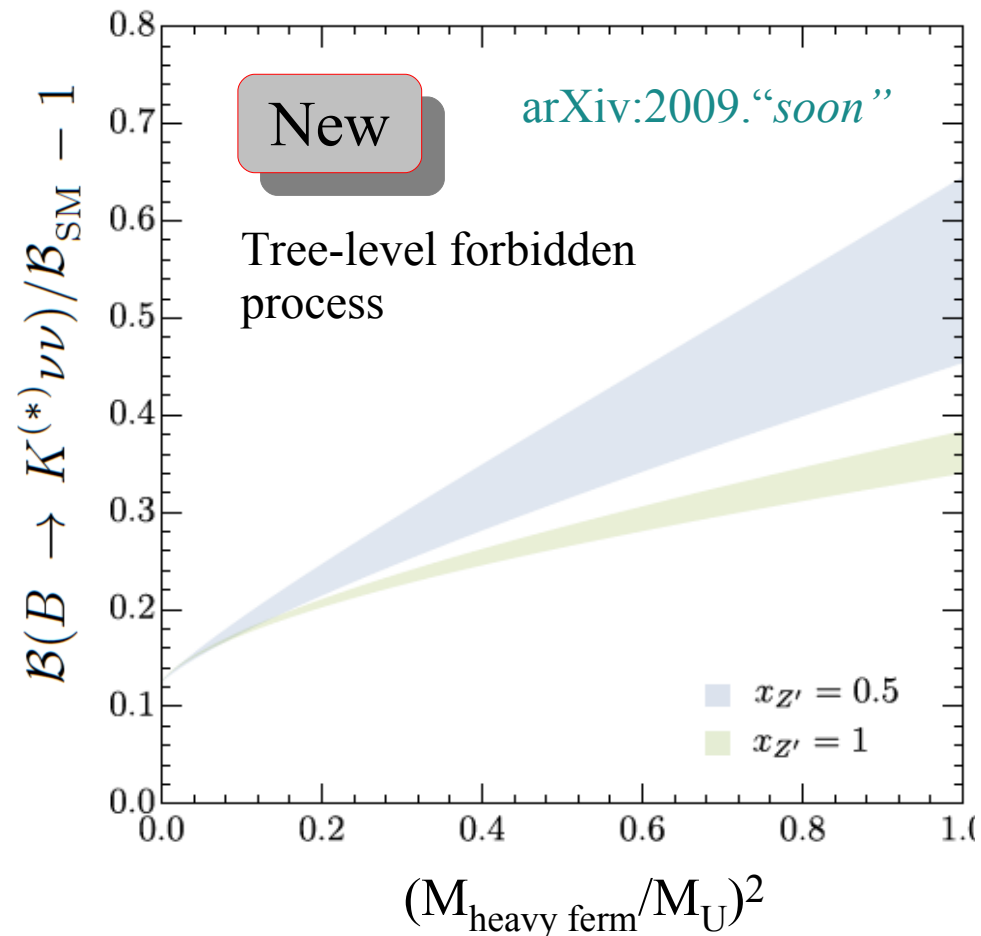
- This program is essential to determine the flavor structure of the new sector
- Correlations among low-energy obs. can be studied by means of EFT *and already with low-energy data we could rule-out many models...*

► What more do we hope to learn?

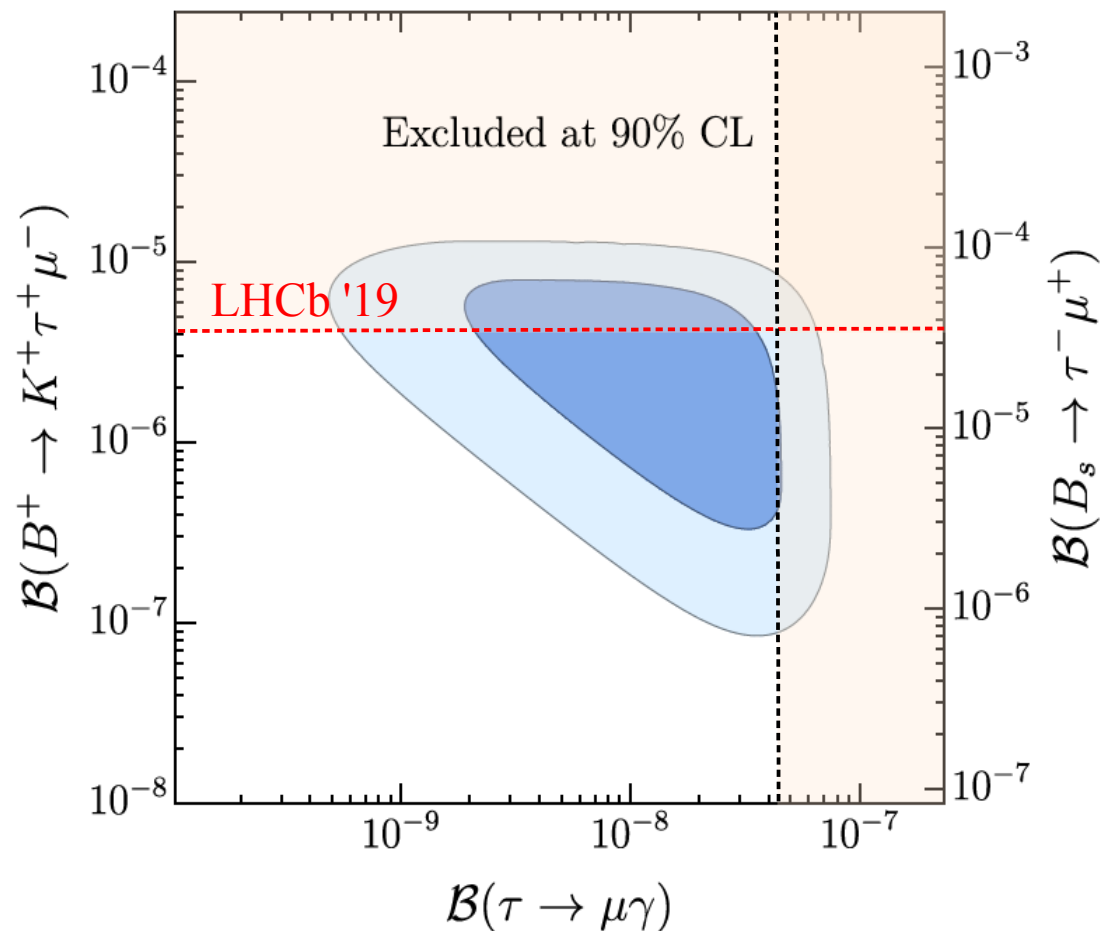
Main message: “**super-reach**” program for **LHCb** & **Belle-II** and other low-energy facilities.

Two examples –in 4321 modes– of observables relevant to both LHCb & Belle-II:

I)  $B \rightarrow K^{(*)} \nu \nu$  [Fuentes-Martin *et al.* '20]



II) LFV in  $B$  &  $\tau$  decays [Cornella *et al.* '19]



## Conclusions

- Flavor physics remains somehow a mystery [*who ordered the muon?*]: we do not have yet clear answers for the two (*SM & NP*) *flavor puzzles*. But flavor physics is also a great opportunity to understand what's beyond the SM
- So far, most attempts in model-building tried to “postpone” the solution of the flavor problems to high-energy scales. This has not been very successful, and is not what the SM-EFT suggests.
- The recent *LFU anomalies*, *albeit not statistically compelling yet*, provide a clear phenomenological indication of non-trivial flavor dynamics around the TeV scale.
- These anomalies are not in contradiction with existing low- & high-energy data and, taken together, they point out to a well-defined structure of *New Physics* coupled mainly to 3<sup>rd</sup> generation, with a flavor structure connected to that appearing in the SM Yukawa couplings.



*A lot of fun ahead of us...*

(both on the exp., the pheno, and the model-building point of view)